



OPEN GRANTS APPLICATION PROGRAM

OGAP No. 1

Revised Issuance Date: 3/24/2023

I. PURPOSE

The purpose of this Open Grants Application Program (OGAP) is to disseminate information about USAID's Health Reform Support (HRS) objectives and plans for its grants program between the period of March 24, 2023, and September 30, 2024, and to provide fair and equal opportunities to all eligible organizations, including health care providers, to submit innovative concept papers for grant support through the program. This OGAP is issued as part of the HRS activity, which is funded by United States Agency for International Development (USAID) under a contract implemented by Deloitte.

Under this contract, Deloitte is issuing grants (known as "grants under contract") and is now soliciting concept papers from interested organizations for health service restoration in areas that:

- Have been liberated (or de-occupied) territories with damaged/disrupted local healthcare systems or services; and/or
- Are facing significant pressures on or disruptions to the health system related to the war, for example but not limited to, due to a high concentration of internally displaced persons (IDPs) or other vulnerable populations.

*Note: The HRS activity will not support health interventions in temporarily occupied territories under this OGAP.

II. PROJECT DESCRIPTION

The HRS activity focuses on supporting a transparent, accountable, and effective health care system that can meet the health needs of the Ukrainian people. However, Russia's unprovoked military aggression has resulted in HRS expanding its focus to include stabilization and restoration of the health system. During the war and Ukraine's ongoing recovery, HRS and its grants program is supporting Ukraine's health system to restore critical services and reconnect patients with care, in order to mitigate morbidity and mortality from war-related disruptions to Ukraine's healthcare system. The HRS small grant support complements health-related humanitarian assistance, which is focused on meeting lifesaving healthcare needs, by supporting the capacity of Ukraine's healthcare system to function and restore and/or protect access to essential health services – a critical step to pave the way for local health systems to take over once humanitarian assistance ends. HRS support will also enable local health systems to address the needs of IDPs and other vulnerable groups who may not be reached or targeted by humanitarian health assistance but are at risk of being cut off from lifesaving care.

Activities are aligned with the national-level Comprehensive Recovery Plan of Ukraine, which HRS provided technical assistance to the Government of Ukraine (GOU) in developing for the health sector. In close consultations with USAID, Deloitte will continue to coordinate with other donors and partners to support key tasks of the Health Care Recovery Plan of Ukraine and contribute to Ukraine's recovery and restoration. These activities will support the GOU and local authorities/communities in restoring and



sustaining continuity of essential health services, stabilizing the health system, and preparing for post-war recovery.

III. GRANTS PROGRAM

The grants under this OGAP will address critical gaps and ensure health services delivery to protect the overall public health of Ukrainians, while supporting health system recovery. By supporting the recovery of health services and facilities in Ukraine's health system, grants will complement humanitarian assistance by enabling local health system actors to restore and strengthen their capacity to meet basic health needs. Specifically, these grants will:

- *Connect or Reconnect People to Healthcare.* This will be achieved by ensuring that citizens can get access to appropriate high quality services they need through support to local health systems/providers or to communities, particularly IDPs and other vulnerable groups, whose access to services has been disrupted due to direct or indirect consequences of the war.
- *Strengthen the Health System to Address Technical Gaps in lifesaving healthcare.* This will be achieved by supporting local health systems and providers to respond to the needs of vulnerable populations and those whose access to essential services have been interrupted by the war's impacts on the health system. Such support may include the provision of training of specialized and primary health care service providers, technical assistance, commodities (excluding pharmaceuticals) or equipment to restore and sustain health services; and
- *Restore Facility Operations.* This will be achieved through non-structural facility restoration needs resulting from damage caused by the war (funds CANNOT be used for construction or structural renovation activities).

HRS's goal through these efforts is to support local health systems to respond to critical needs and restore essential health services, in order to mitigate morbidity and mortality arising due to war-related health conditions and interrupted access to care. Activities are expected to link to increased utilization of targeted services by vulnerable groups, IDPs, and people in liberated or disrupted areas.

IV. ELIGIBILITY REQUIREMENTS FOR GRANTS UNDER HRS

Eligible Organizations

Grantees must be non-government organizations and must follow all applicable Ukrainian civil and fiscal regulations. A strong preference will be given to Ukrainian organizations, or proposals partnering with Ukrainian organizations. Grantees must display sound management in the form of financial, administrative, and technical policies and procedures that are in written format and present a system of controls that safeguard assets, protect against fraud, waste, and abuse, and support the achievements of program goals and objectives.

Eligible Recipients include civil society (including but not limited to non-governmental academic institutions, think tanks, and/or professional associations), patients' organizations and advocacy groups, health care facilities (HCFs) and community organizations.



Eligible Activities

Through this OGAP, Deloitte seeks qualified organizations to implement activities that align with the project objectives listed in Section II above in oblasts that meet the criteria in Section I. Applicants are encouraged to submit concept papers that relate to one or more activities listed below, but other activities addressing urgent health system needs are encouraged:

- Addressing urgent gaps at healthcare provider organizations, including critical equipment needs, repairs and equipment support (i.e., lack of health equipment technicians and IT specialist/system administrators) essential for facility operations to resume and provide specialized healthcare for trauma survivors.
- Strengthen technical capacity of healthcare providers based on other needs, including but not limited to such areas as diagnosis and treatment of infectious diseases, immunization, non-communicable diseases, sexual and gender violence, digital literacy, emergency triage, trauma care.
- Improving the efficiency of the patient management and referral pathways.
- Improving access to and quality of services at public health centers.
- Build capacity of healthcare providers (both health professional and lay cadres) to address population health needs related to war time.
- Addressing gaps in provision of services targeting the community level for the local population and internally displaced persons (IDPs) – such as through outreach modalities and communication to facilitate local populations seeking and accessing care, including behavior change interventions
- Systems strengthened for quantification and procurement, delivery, and distribution of essential medicines and supplies (note: grantees will not be authorized to procure medicines).
- Improving access to state-funded or state-provided medicines, particularly through the Affordable Medicines Program, among population groups reporting barriers in access to medicines (e.g. IDPs)
- Procurement, based on assessed need, of essential equipment, furniture, and healthcare supplies for restoration of healthcare services.
- Leveraging wider use of digital health tools, including telemedicine, and digital warehouse supply management applications, to increase access to healthcare and bring healthcare closer to people with health needs.
- Generating data and evidence on the health needs of IDPs and other vulnerable populations.
- Refurbishing of healthcare facilities through non-structural cosmetic work, including painting, floor covering, wall coverings, window replacement that does not include changing the size of the window opening, replacement of plumbing or conduits that does not affect structural elements, and non-load bearing walls or fixtures (e.g., shelves, signs, lighting, etc.).

As part of the concept note or full proposal, Applicants should be able to estimate:

- The number of HCFs to be covered with support on service restoration/extension/optimization; and
- The number of beneficiaries who will be served by supported HCFs or other service providers through proposed activities; of these the number of IDPs or other vulnerable groups to be targeted and reached.

Applicants should also have capacity to collect and report on this and other corresponding data.

The grants program will seek to maintain flexibility to respond to creative approaches that enhance project objectives. Deloitte's grants under this HRS activity are designed to further the project's overall



vision to enable Health Care providers to continue delivering health services to protect the overall public health and wellbeing of Ukrainians while supporting health system recovery.

V. GRANT CONCEPT PAPER

GRANT CONCEPT PAPER – The first step is for organizations to submit a short application, called a “Grant Concept Paper”, as a first screening step to ascertain whether the Applicant and proposed activity meet the minimum eligibility criteria listed below:

- a. Is the purpose of activity consistent with HRS objectives?
- b. Is the Applicant an eligible organization as defined in this Program Statement?
- c. Does the proposed Applicant have a proper accounting system in place?
- d. Does the proposed Applicant have the organizational capability to successfully implement the activity or activities specified in the concept paper?

The concept paper should not be more than 3-4 pages (excluding the cover page) and should articulate the development problem and proposed solution, to be assessed in terms of the extent to which it represents a feasible and efficient approach to meet immediate needs facing Ukraine's health system to respond to war-related disruptions and will enable improved access to care (with note to reach to vulnerable groups and IDPs).

The suggested Concept Paper outline below is designed to assure that key points have been covered. This summary will form the basis of the grant application should the potential Recipient be invited to the next stage

- Cover Page
- Background/Statement of Need
- Objectives and Expected Results of Proposed Activities
- Summary Description of Proposed Program of Activities
- Budget Summary (including additional funding sources, if any that complement activities)
- Summary of Organization’s Background

The Grant Concept Paper form can be completed online through the Grants Portal (<https://dgrants.fluxx.io>).

First-time Applicants will be required to register for an account and upon approval will receive an email notification with the necessary log-in credentials to access the portal.

The portal details submission instructions for completing a web-based application form and contains all required document and budget attachments to be included with the application. Official grant documents will be in English; however, Deloitte will accept concept papers in Ukrainian to be evaluated.

If an Applicant is unable to access the portal, an electronic copy of the Grant Concept Paper form can also be requested by contacting grant@hrs.net.ua. Only those preliminary concept papers that are deemed to meet the minimum requirements will have the opportunity to be developed into a full grant



application.

The Grant Manager will inform the Applicant of the Deloitte review, and the application process will either conclude at this stage (for unsuccessful concept papers) or the Applicant will be directed to develop the concept paper into a full grant application (for successful concept papers).

SIZE OF GRANT FUNDING – Grant amounts will be up to USD1,000,000 each (or equivalent of that amount in local currency). For US based organizations, grant amounts will be up to USD100,000 each (or equivalent of that amount in local currency).

OWNERSHIP OF PROPOSALS - All applications received in response to the OGAP will not be returned.

VI. REVIEW AND SELECTION CRITERIA

REVIEW OF CONCEPT PAPERS– Concept papers will be accepted on a continued basis throughout the period between March 24, 2023, and September 30, 2023. The Grants Selection Committee will meet on a bi-weekly basis, or more frequently if needed, to review the submitted concept papers.

SELECTION CRITERIA FOR CONCEPT PAPERS - Consistent criteria will be used to evaluate concept papers and will be weighted to reflect project priorities.

The key review criteria for concept notes are:

- a. Project Objectives: Is proposed activity consistent with Project Objectives? (20%)
- b. Anticipated Results: To what extent will the anticipated results from the proposed activity address immediate gaps/needs for helping Ukraine’s health system restore or protect lifesaving services interrupted by the war or address new health risks created by the war? To what extent will the proposed activity reach vulnerable populations at risk of excess morbidity or mortality related to the impacts of the war, or enable local health systems to build back better? What impact will the proposed activities have? (40%)
- c. Feasibility of design and approach: the quality and feasibility of the concept in terms of the appropriateness of the proposed activities; the extent to which the activity is complementary to and coordinated with humanitarian and other assistance efforts, and with the local health system (40%)

In addition to the criteria listed above, some preliminary “gate keeper” questions will be asked. Does the proposed activity pose any unacceptable environmental threats? Does the project pose a threat to the wellbeing of minority and/or vulnerable groups, in particular women, children, and older persons? If either of these questions is answered positively, the concept note will be deemed ineligible and will receive no further consideration. If, on the other hand, the grant concept is deemed to be attractive because of positive benefits regarding either question, the reviewers can award up to a total of five (5) bonus points between the two questions.



VII. AWARD PROCESS

Concept Papers received by Deloitte will be evaluated by the HRS Technical Selection Committee (TSC) for completeness, qualification of the organization and activities, and against the review criteria. If the Concept Paper is not approved, the Applicant will be formally notified. If it is approved, the organization will be notified, and the Grants Manager will request the Applicant send a complete grant package.

For approved Concept Papers, applicants are encouraged to engage with the HRS team in the process of developing their full applications.

If a full Grant Application is approved, the organization will be notified, and an award will be generated.

The actual number of awards under this OGAP is subject to the availability of funds and the viability of the applications received.

Concept Papers and full grant applications can be submitted online using the Grants Portal (<https://dgrants.fluxx.io>). Any questions regarding the OGAP or its contents should be sent to grant@hrs.net.ua.

Phone calls will not be accepted.

Issuance of this OGAP does not constitute an award commitment by any party under the HRS activity, nor does it commit any party under the HRS activity to pay for costs incurred in the preparation and submission of an application. Further, Deloitte reserves the right to reject any or all applications received. All application preparation and submission costs are at the Applicant's expense and risk.

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